

ALBERTA WATER COUNCIL
ANNUAL REPORT

2010



ABOUT THE ALBERTA WATER COUNCIL

The Alberta Water Council is a multi-stakeholder partnership that provides leadership, expertise and sector knowledge to engage and empower industry, non-government organizations, and governments to achieve the outcomes of the *Water for Life* strategy.

Created in 2004 under Ministerial Order by Alberta's Minister of Environment, the Council serves as a unique example of the concept of shared governance. It is one of three types of partnerships named under the *Water for Life* strategy; the others are Watershed Planning and Advisory Councils, and Watershed Stewardship Groups.

The Council regularly reviews implementation of the *Water for Life* strategy and champions the achievement of the strategy's goals. The structure of the renewed *Water for Life* strategy is based on a strong relationship between three goals:

- Albertans are assured their drinking water is safe
- Albertans are assured that Alberta's aquatic ecosystems are maintained and protected
- Albertans will be assured that water is managed effectively to support sustainable economic development

and three key directions in water management practices that are intended to achieve these outcomes:

- Albertans will have access to the knowledge needed to achieve safe drinking water, healthy aquatic ecosystems, and reliable, quality water supplies for a sustainable economy
- *Water for Life* partners are empowered, informed and fully engaged in watershed stewardship
- All sectors understand how their behaviours impact water quality, quantity and the health of aquatic ecosystems, adopt a "water conservation ethic" and take action.

The Council also advises the Government of Alberta, stakeholders and the public on effective water management practices and solutions to water issues, as well as on priorities for water research. Where there is consensus, the Council may advise on government policy and legislation. However, the Government of Alberta remains accountable for the implementation of the *Water for Life* strategy, and continues to administer water and watershed management activities throughout the province.

The Council operates by consensus and is guided by an executive committee. It submits reports and recommendations directly to the Minister of Environment and other stakeholders. In November 2007, the Council was formally incorporated as a not-for-profit society under Alberta's *Societies Act*, with its own bylaws and governance structure. The Council receives an annual grant from the Government of Alberta to cover core operating costs and is responsible for its own financial management.

About this Report

This is the Council's sixth annual report. It summarizes activities for the calendar year 2010.



CONTENTS

- iv** Executive Summary
- 1** President's Message
- 2** Board Members
- 3** Executive Director's Message
- 4** Committee, Project Team and Working Group Members
- 5** Council Activities and Progress In 2010
- 6** Committees, Working Groups and Project Teams
- 10** In-Kind Contributions
- 11** Auditor's Report
- 12** Summarized Financial Statements — Alberta Water Council Association
- 14** Organizations
- 15** Other Resources

Photo credits:

- p.i Canopus Energy
- p.ii Susan Sly
- p.2 Lorie Wagner
- p.4-5 Susan Sly
- p.6 Jay White
- p.8 Canopus Energy
- p.9 Lorie Wagner
- p.10-11 Canopus Energy
- p.12-13 Susan Sly
- p.14 Susan Sly



EXECUTIVE SUMMARY

This annual report describes the activities of the Alberta Water Council in 2010.

Significant progress occurred this year in the development of water conservation, efficiency and productivity plans, which are an important component of the *Water for Life* strategy. The Urban Municipalities and the Irrigation sectors completed their plans and presented them to the board. Both plans were strongly supported by their sectors and are now being implemented, with leadership from the Alberta Urban Municipalities Association and the Alberta Irrigation Projects Association respectively. A plan developed jointly by the Oil and Gas, and the Oil Sands Mining sectors is expected in early 2011.

2010 saw the launch of three new projects. Building on earlier work, the board agreed that non-point source pollution was a priority issue and established a team to examine how non-point source pollution is managed and to recommend strategies for improvement. Coordination among the three *Water for Life* partnerships is very important to ensure the effective development and implementation of priorities to meet the *Water for Life* goals. This year the Council initiated more focused activities to improve coordination and communication among the Alberta Water Council, Watershed Planning and Advisory Councils, and Watershed Stewardship

Groups by "Moving from Words to Actions." And finally, the board agreed to examine riparian land conservation and management in Alberta.

Throughout 2010, the Executive Committee continued to provide guidance to the Council, this year adding communications oversight to its terms of reference. The executive and the board reflected on the Council's mandate, achievements and activities, and the result was a new business plan with a full suite of goals, strategies and performance measures.

In partnership with the Clean Air Strategic Alliance, the Council was also very pleased to publish the timely and unique *Consensus Decision-Making Toolkit*, which will serve as a reference guide for consensus practitioners and those new to this process.

Staff and board members remain active in their outreach within the province and elsewhere, sharing information about the Council and its consensus-based process. For more information on the Alberta Water Council, its publications and activities, please visit the Council's website at www.awchome.ca.

PRESIDENT'S MESSAGE

As Alberta continues to implement its *Water for Life* strategy, the Water Council remains a strong participant and source of advice on ways to meet ongoing and new challenges.

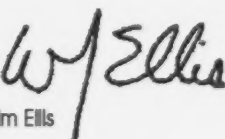
It was very satisfying this year to see two major water-using sectors complete their water conservation, efficiency and productivity plans. Urban municipalities, through the Alberta Urban Municipalities Association, and the Irrigation sector, through the Alberta Irrigation Projects Association, presented their plans to the board. Both plans had strong support from their sectors and are well on their way to implementation. We look forward to seeing additional results in 2011, including a plan developed jointly by the Oil and Gas, and the Oil Sands Mining sectors.

In addition to its focused work on projects, the Council makes a deliberate effort to stay abreast of the activities of partners and AWC members and to look for opportunities for coordination and collaboration. In 2010, time was dedicated at each board meeting for valuable updates on a range of topics, including cumulative effects management, *Water for Life* implementation progress, initiatives underway and planned by the Alberta Water Research Institute, and options and opportunities for re-managing the Bow River system.

2010 was also a year of transition and renewal. The board worked diligently to develop a new business plan that will see us through to 2013. The business plan is a foundation for Council activities and operations; in addition to clear goals and strategies, the new plan also includes performance measures that will enable us to better measure and report progress on meeting those goals.

This year saw a number of changes on the board with the departure of several long-serving members. At the same time, we were very pleased to see strong recruitment efforts and the appointment of new directors and alternates as well as the addition of a new member — the Crop Sector Working Group. The Council was also pleased to see outside organizations recognizing the accomplishments of some of our members and partners for their work. In 2010, both the Alberta Emerald Foundation and the Canadian Federation of Municipalities recognized individual directors, alternates, organizations and companies for their sustainability efforts related to water.

It has been my pleasure again this year to work with the many knowledgeable and dedicated people who contribute to our efforts. The Council's partners and participants have been unwavering in their commitment and for this we are very grateful.



Jim Ellis



BOARD MEMBERS

The following were board members as of December 31, 2010, and all gave generously of their time and expertise to advance the Council's work this year.

BROAD CATEGORY	DIRECTOR	ALTERNATE
Industry		
Chemical and Petrochemical	Al Kennedy*	John Skowronski
Cropping	Neil Boyd	Sharon McKinnon
Forestry	Kelth Murray	
Irrigation	Ron McMullin	Richard Phillips
Livestock	John Kalk	Doug Sawyer
Mining	Chris Fwellordham	Stuart Lunn
Oil and Gas	Vacant	Dave Middleton
Power Generation	Deanne Carson	Jim Hackett
Non-Government Organization		
Environmental	Carolyn Campbell	Bob Cameron
Environmental	Vacant	Isa Maria Fox
Environmental	Jason Unger	Maureen Bell
Fisheries Habitat Conservation	Jeff Surtees	Peter Aki
Lake Environment Conservation	Jay White*	Judy Stewart
Watershed Planning and Advisory Councils	Vacant	Les Gammie
Wetland Conservation	Pat Kahoe	Eric Butterworth
Government of Alberta and Provincial Authorities		
Alberta Agriculture and Rural Development	Colin Jeffares	Jamie Wuite
Alberta Energy	Jennifer Steber	Audrey Murray
Alberta Environment	Jim Ellis*	Beverly Yee
Alberta Health and Wellness	Alex MacKenzie	Debra Mooney
Alberta Sustainable Resource Development	Eric McGhan	Evelynne Wrangler
Alberta Water Research Institute	David Hill	
Government		
Large Urban	Rob Pritchard*	Mark Brostrom
Métis Settlements	Darlene Cartelle	
Rural	Al Kemmere	Bob Bars
Small Urban	Richard Quail	Rachel Bocock
Ex-officio	Gordon Edwards*	

* Executive member as of December 31, 2010.

The Council gratefully acknowledges the following individuals who stepped down in 2010:

Directors:

David Breakwell, Dave Kay, Mike Kelly, Dug Major, Larry Nolan, Dwight Oliver, Ron Pearson, J. David Rushford, Judy Smith, Lindsay Telfer, Allan Wells

Alternates:

Wendy Boje, Jerry Cunningham, Don Johnson

EXECUTIVE DIRECTOR'S MESSAGE

Now six years into its mandate, 2010 saw the Council enter into a new cycle of business planning and launch several exciting new projects.

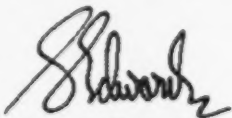
It was also a year with some significant accomplishments and a time to welcome a full staff complement. Through it all, the board provided solid guidance and oversight as well as hands-on engagement to our teams, committees and staff. The new business plan will give the Council direction as we continue to address a range of water issues in the province.

This year the board considered several potential projects and decided to work in three new areas: non-point source pollution, riparian lands, and improving coordination and communication among the *Water for Life* partnerships. Two new project teams were formed in 2010 and one more will be established in 2011. This work is bringing new volunteers to the Council tables and expanding exposure to our consensus-based decision making process.

One of the highlights of the year was the publication, with the Clean Air Strategic Alliance, of our *Consensus Decision-Making Toolkit*. The toolkit is an outcome of a made-in-Alberta collaboration

of consensus decision-making practitioners. It was developed in memory of Dr. Martha Kostuch, a nationally recognized environmental advocate who was a strong supporter of the consensus process. It will serve as a reference guide for seasoned practitioners and also help those new to the use of consensus.

Although 2010 saw the departure of Lorie Wagner, the Council's first project manager, we also welcomed three new project managers to our team. One of the most important services this office provides to our members and volunteers is a professional level of project management and process leadership to fulfill Council's mission. To that end, we encourage staff and volunteers to take advantage of opportunities for training and development in key areas including consensus and facilitation, as well as participate in water management conferences and workshops throughout the year. Our Council and staff are most appreciative of the countless hours of volunteer support and expertise that contribute to our achievements, and we look forward to building new relationships in the coming years.



Gordon K. Edwards



OUR TEAM AS OF DECEMBER 31, 2010

Executive director — Gordon Edwards

Senior project manager — Terry Sty

Project managers: Andre Asselin,
Alesha Hill, Meredith Walker

Office manager — Jennifer Baepat

Contractors:

Project manager — Petra Rowell

Policy and communications — Kim Sanderson

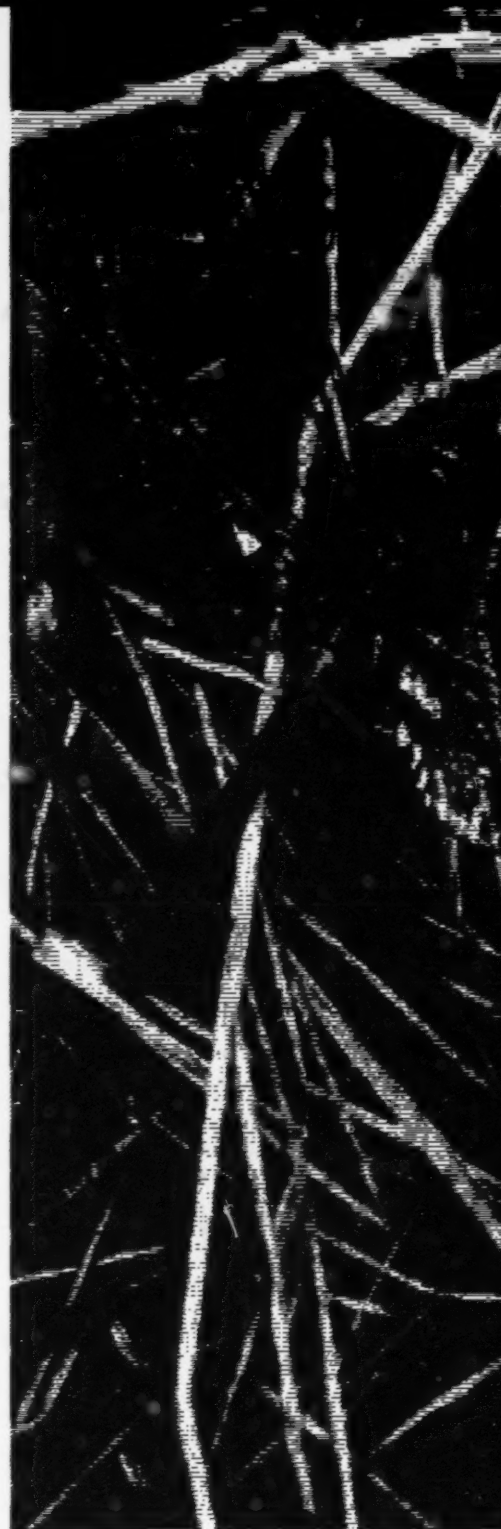
COMMITTEE, PROJECT TEAM AND WORKING GROUP MEMBERS

The following individuals contributed their time and expertise on Council committees, working groups and project teams in 2010, and the Council gratefully acknowledges their commitment and support. This list also includes individuals who led or helped to prepare statements of opportunity for projects the Council considered in determining its future work. The Council also thanks the many other individuals from various stakeholder groups who reviewed documents, responded to surveys, and volunteered their time in support of our activities.

Peter Alsi
Narine Ambrose
Ken Banister
Giselle Beaudry
Maureen Bell
Rachel Boccock
Rick Bonar
Greg Bowle
Laura Bowman
Mark Brostrom
Bob Cameron
Carolyn Campbell
Deanne Carson
Yin Deong
Gord Edwards
Jim Ellis
John Englert
Lisa Maria Fox
Bill Franz
Les Gammie
Brendan Garron
Michelle Gerlitz
Margaret Glasford
Earl Graham
James Guthrie
Scott Hillier

Brian Hills
Roger Hohm
Curtis Homing
Kate Hovland
Brian Inicki
Andrea Katschuk
Roger Kelley
Al Kennedy
Edzo Kok
John Kolk
Melissa Logan
Tony Machacek
Dug Major
Bernd Manz
Sharon McKinnon
Ron McMullin
Donna Mendelsohn
Scott Miller
Debra Mooney
Valerie Moore
Julienne Morissette
Keith Murray
Stephanie Neufeld
Ethel Nil
Jennifer Nitschelm
Dwight Oliver

Grant Pearson
Ron Pearson
Bob Phillips
Shirley Pickering
Rob Pritchard
Joe Prusak
J. David Rushford
David Samm
Doug Sawyer
Al Schulz
Tracy Scott
Martin Shields
Jeff Shipton
John Skowronski
Terry Sly
Stacey Smythe
Nancy Stalker
Judy Stewart
Wayne Tuck
Jay White
Sharon Willanen
Jamie Wolfe
Karen Yakimishyn
Bev Yee



COUNCIL ACTIVITIES AND PROGRESS IN 2010

The Council devoted significant energy and time in 2010 to prepare a new business plan for 2010 to 2013. The new plan identifies three areas of core business, each with a specific goal and several strategies to achieve each goal. Core businesses reflect the ongoing key responsibilities that an organization must do well to support its mission.

The table below shows the core business areas, the goals, and the areas of activity under each goal in the last year. The main activity related to stewarding implementation of the *Water for Life* Strategy involves reviewing and assessing implementation progress and providing feedback to the Government of Alberta. This important activity is done on a regular, but not annual, basis and was not part of the Council's work in 2010. The next review will be launched in 2011 and will follow the guide that was developed and approved by the board.

BUSINESS PLAN COMPONENT

AREAS OF COUNCIL ACTIVITY IN 2010

CORE BUSINESS

GOAL

1. Steward the Implementation of *Water for Life*

1. The Implementation of the *Water for Life* Strategy is reviewed in a timely and thorough manner.

– Moving from Words to Actions

2. Provide Valued Policy Advice

2. Alberta Water Council's policy recommendations are timely, based on credible information, implementable, have consensus and support *Water for Life* goals and timelines.

– Non-Point Source Pollution
– Riparian Land Conservation and Management
– Sector Planning for Water Conservation, Efficiency and Productivity

3. Provide a Forum for Discussion and Resolution of Water Issues

3. Alberta Water Council has an effective process for sectors to discuss and resolve water management issues.

– Sector Planning for Water Conservation, Efficiency and Productivity
– Communications

Performance measures are an essential part of measuring success. Draft measures were developed in 2010 as part of the business planning process and will be approved by the board in early 2011. Statements of Opportunity were used for the first time this year to identify and scope out potential new projects. These informed and guided the board in its operational planning. The areas of Council activity for 2010 are described in more detail on the following pages under the work of the appropriate committee, working group or project team.



COMMITTEES, WORKING GROUPS AND PROJECT TEAMS

Committees, working groups and project teams are where much of Council's substantive work is done. Like the Council, these multi-stakeholder bodies make decisions by consensus.

Committees are typically formed to deal with administrative matters and often carry on their work from year to year.

Working groups are formed when the Council decides that more detailed work is needed in an area. The main purpose of a working group is to scope the issue and recommend how it could be addressed. This usually involves preparing terms of reference for a project team.

Project teams are established to investigate particular water issues thoroughly and come back to Council with a report and recommendations. Terms of reference for each team are available on the Council's website.

This section briefly describes the accomplishments of each committee, working group and project team, and explains how their work fits within the Council's Business Plan by noting the specific strategy the work supports.

Reports from Council teams are available online at www.awchome.ca.

Committees

Executive Committee

The Council is guided by a five-person Executive Committee, which includes a member from each of the four broad categories plus the executive director. The Executive Committee provides financial and statutory oversight on behalf of the board, sets the agenda for each board meeting and responds to issues that arise between meetings, giving direction to staff or handling the matter directly, as appropriate. The Executive Committee also leads strategic and business planning activities and oversees development and implementation of the Council's business plan. This year the board prepared and approved a new business plan, which is the basis for annual operational plans and ensures that the Council remains focused and on track in fulfilling its mandate.

Executive members liaise with Ministers and, along with Council Directors, communicate with the media when required, and monitor the board's effectiveness and adherence to Council policies and procedures. In 2010, the Communications Committee identified a need to update the Council's communications strategy. After considering options, the Communications Committee proposed, and the board agreed, that ongoing oversight and management of communications activities should rest with the Executive Committee. This would enable better coordination of volunteer and staff resources, and improve alignment with existing strategic and business planning initiatives. The Executive Committee agreed to take on this task. To ensure transparency and full understanding of the Executive's various roles and responsibilities, the board reviewed and approved terms of reference for the Executive Committee in 2010, available on the Council's website.

Working Groups and Project Teams

Sector Planning for Water Conservation, Efficiency and Productivity

The *Water for Life Action Plan* (2009) calls for water conservation, efficiency and productivity (CEP) plans to be prepared for all major water-using sectors. The Council has been working to promote and assist the development

of CEP sector plans by these sectors in Alberta: urban municipalities, irrigation, oil and gas, oil sands mining, power generation, chemical and petrochemical, and forestry.

This project team provides a venue for stakeholders to discuss challenges and share ideas as they prepare their CEP plans. Sectors are working with the annotated table of contents and the framework developed by a previous project team to guide their sector plans. The team considers feedback from sectors and continues to evaluate and identify opportunities to enhance these materials. The project team provides regular written updates to the board on sector planning progress and related issues under consideration.

Significant progress occurred in 2010 with the completion of CEP sector plans by the Urban Municipalities sector and the Irrigation sector. In March, the Alberta Urban Municipalities Association (AUMA) presented the first completed sector plan, which was approved by the AUMA membership with 89% support. Its targets focus on:

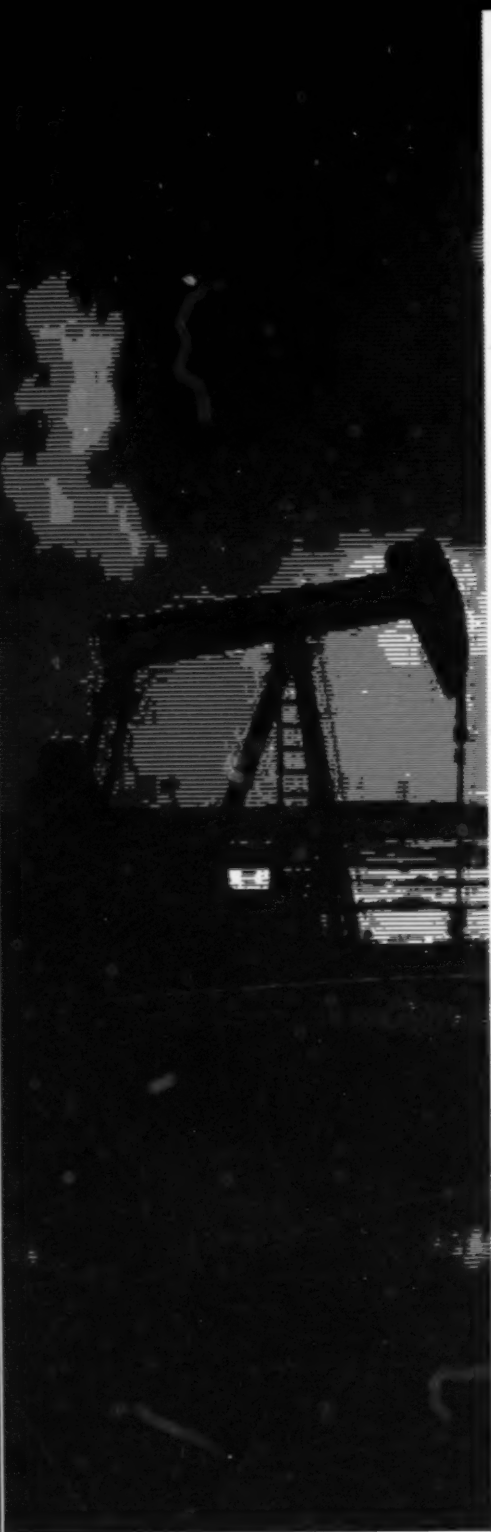
- Increasing water use reporting through Alberta Environment's electronic Water Use Reporting (WUR) system;
- Estimating municipal infrastructure leakage and identifying ways to reduce it;
- Getting municipal CEP plans in place for individual cities, towns and villages; and

- Implementing incentives or disincentives to promote the use of water-efficient fixtures and technologies.

To help municipalities implement the CEP plan, the AUMA has developed an online water microsite at <http://water.auma.ca/> that provides information, resources and a member discussion forum. Resources include a model bylaw, a model motion, tools to estimate municipal infrastructure leakage, and a guide to help municipalities complete their own CEP plans. In cooperation with the Council, the AUMA also produced a video to show municipalities how to access and use Alberta Environment's online WUR system.

In June, the Irrigation sector presented its CEP plan. The plan has eight targets and 14 general recommendations. The targets are:

- The Irrigation sector will achieve a 30% increase in combined conservation, efficiency and productivity from 2005 through 2015;
- By the year 2015, 70% of irrigated lands in districts will be under best management practices, namely low pressure drop-tube centre pivots, an increase from the 47% documented in 2005;
- On a ten-year rolling average, the Irrigation districts will keep diversions at or below the year 2005 reference benchmark of 2.186 billion m³ per year;

- 
- Within regulations and utilizing water conserved through efficiency gains anticipated through these CEP efforts in the irrigation system, the irrigation sector will make additional water available for other uses such as food processing, environmental objectives, rural water networks, agribusiness, and other water sharing;
 - Growth in irrigation districts will occur using saved water;
 - On a ten-year rolling average through 2015, irrigation districts will reduce the volume of water diverted from Alberta's rivers, lakes and streams per unit of irrigated area to a level below the 2005 benchmark of 441 mm;
 - The irrigation sector will achieve a 15% increase in efficiency, relative to 2005 levels, by the end of 2015; and
 - The irrigation sector will increase its productivity by 15% from the reference yield of 2005 based on the indicator crops of sugar beets, potatoes, and soft white wheat.

The Alberta Irrigation Projects Association (AIPA) is taking the lead in championing the sector's CEP efforts. The sector's CEP plan was approved by the AIPA board in September 2010 and implementation is underway. The irrigation districts are working to develop district-specific plans that will outline how they can best contribute to achieving the overall sector targets.

The third sector plan — developed jointly by the Oil and Gas, and the Oil Sands Mining sectors — is expected to be finished early in 2011. The other sectors have encountered various challenges and the team will be requesting an extension of its terms of reference to provide sufficient time for these plans to be completed.

Non-Point Source Pollution

Previous work done by the Council on the *Water for Life* goal of Healthy Aquatic Ecosystems stressed the need to better understand and manage non-point source pollution. The board agreed this was a priority issue and in 2010, a Working Group developed, and the board approved, terms of reference for a Non-Point Source Pollution Project Team. The team has four main tasks:

- Prepare a working definition of the term "non-point source pollution";
- Examine and assess non-point source pollution management in Alberta;
- Examine and assess the policy, practices and regulatory tools to manage non-point source pollution, and their state of implementation; and
- Recommend strategies and approaches to better manage non-point source pollution.

Defining "non-point source pollution" was the essential first step. In October, the board approved a working definition that will guide the team and its consultant in completing the rest of the tasks, and will ensure consistency in the use of the term.

Moving from Words to Actions

The Council has previously recognized the importance of coordination and cooperation among the three *Water for Life* partnerships: the Alberta Water Council, Watershed Planning and Advisory Councils, and Watershed Stewardship Groups. This was reinforced in 2008 by two of the Shared Governance Team's recommendations, which noted the need for a) Improved information exchange and alignment of outcomes among partnerships, and b) a strategy for communications among the partnerships. In June 2010, the board approved terms of reference for a new team, with the intent of "Moving from Words to Actions." The goal is to improve coordination and communication among the *Water for Life* partnerships by working together to identify and more effectively address shared strategic priorities that will meet the *Water for Life* strategy's three goals. To accomplish this goal, the team will:

- Identify key areas where the various partnerships' core functions can be supported or influenced by other partners;
- Collect input from a broad cross-section of partners to inform the work of the team;

- Recommend actions that the *Water for Life* partnerships might use to identify and collaborate on key strategic priorities; and
- Recommend solutions to overcome communication and coordination barriers among *Water for Life* partners that are impeding the development and implementation of shared strategic priorities.

Riparian Land Conservation and Management

This year, the Council used the Statement of Opportunity (SOO) process to consider new projects to add to the potential work list. In October, the Watershed Planning and Advisory Councils sector presented a SOO for a Riparian Land Conservation and Management Policy and the Council subsequently agreed that this topic warranted further investigation. Riparian lands have long been recognized as an important component of healthy aquatic ecosystems. The SOO proposed that the Council develop provincial level recommendations to improve and ensure consistency in the conservation, protection and management of riparian land at all scales. The board established a working group to further scope this issue, and will decide in 2011 on next steps.



IN-KIND CONTRIBUTIONS

In-kind support is a cornerstone of the Council's ability to address complex water management issues and is extremely valuable in helping the Council to complete its work.

Industry, government and non-government organizations have all provided such support, largely through the participation of their staff. A number of organizations have also hosted meetings and other events. The Council has tried to assign a dollar value to this support by examining time and travel costs and other contributions, but can confidently say that the true value of these contributions is both under-recorded and underestimated.

The total in-kind contributions of time for 2010 amounted to more than 2,900 hours, which represents about \$284,000 in donated time. The chart shows these in-kind contributions from the four broad stakeholder categories and also includes the time contributed by stakeholders to prepare and present Statements of Opportunity.

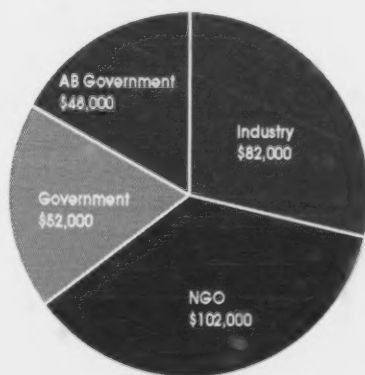
Substantial additional cash resources were also provided in 2010 to support the work of the Non-Point Source Pollution Project Team; these contributions came from Alberta Agriculture and Rural Development, Alberta Environment, Alberta Irrigation Projects Association, Alberta

Transportation, the City of Calgary, the City of Edmonton, the Crop Sector Working Group, EPCOR, and the Intensive Livestock Working Group.

In addition to the in-kind and cash contributions, the Government of Alberta provided office space as well as one full-time staff member to the Council in 2010.

The Alberta Water Council gratefully acknowledges all the generous contributions it has received from its stakeholders.

AWC In-Kind
Cash Equivalent



AUDITOR'S REPORT

Hawkings Epp Dumont LLP

Chartered Accountants

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10476 Mayfield Road
Edmonton, Alberta
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Email: hed@hed-edm.com

REPORT OF THE INDEPENDENT AUDITOR ON THE SUMMARY FINANCIAL STATEMENTS

To the Directors Alberta Water Council Association Edmonton, Alberta

The accompanying summary financial statements, which comprise the summary statement of financial position as at December 31, 2010 and the summary statement of revenue and expenditures for the year then ended are derived from the audited financial statements of the Alberta Water Council Association for the year ended December 31, 2010. We expressed an unmodified audit opinion on those financial statements in our report dated February 24, 2011. Those financial statements, and the summary financial statements, do not reflect the effects of events that occurred subsequent to the date of our report on those financial statements.

The summary financial statements do not contain all the disclosures required by Canadian generally accepted accounting principles. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of the Alberta Water Council Association.

Management's Responsibility for the Summary Financial Statements

Management is responsible for the preparation of a summary of the audited financial statements in accordance with Canadian generally accepted accounting principles.

Auditor's Responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard 810 — *Engagements to Report on Summary Financial Statements*.

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of the Alberta Water Council Association for the year ended December 31, 2010 are a fair summary of those financial statements, in accordance with Canadian generally accepted accounting principles.

Edmonton, Alberta
March 21, 2011

Hawkings Epp Dumont LLP

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Chartered Accountants

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SUMMARIZED FINANCIAL STATEMENTS — ALBERTA WATER COUNCIL ASSOCIATION

Statement of Financial Position

As At December 31, 2010

	2010	2009
ASSETS		
CURRENT		
Cash and cash equivalents	\$ 1,829,891	\$ 459,066
Accounts receivable	15,239	7,578
Prepaid expenses	7,768	7,763
	<u>1,852,898</u>	<u>474,407</u>
PROPERTY AND EQUIPMENT	41,233	74,103
	<u>\$ 1,894,131</u>	<u>\$ 548,510</u>
LIABILITIES AND NET ASSETS		
CURRENT		
Accounts payable and accrued liabilities	\$ 30,234	\$ 23,363
Deferred contributions	1,823,569	450,544
	<u>1,853,803</u>	<u>473,907</u>
DEFERRED CONTRIBUTIONS - PROPERTY AND EQUIPMENT	39,828	74,103
	<u>1,893,631</u>	<u>548,010</u>
NET ASSETS		
Unrestricted net assets (deficit)	(904)	500
Invested in property and equipment	1,404	-
	<u>500</u>	<u>500</u>
	<u>\$ 1,894,131</u>	<u>\$ 548,510</u>

Statement of Revenues and Expenditures

For The Year Ended December 31, 2010

	2010	2009
REVENUE		
Grants	\$ 649,475	\$ 788,024
Amortization of deferred contributions — property and equipment	34,275	30,292
Interest	6,815	1,019
Donations		21,150
	<u>690,565</u>	<u>840,485</u>
EXPENSES		
Salaries and wages	444,752	433,540
Director and stakeholder support	75,273	96,118
Administration	53,659	69,417
Sub-contracts	37,037	166,251
Amortization	34,977	30,292
Professional fees	10,786	9,969
Travel	10,378	11,705
Rental	10,080	8,880
Insurance	9,769	9,770
Repairs and maintenance	2,844	1,222
Advertising	641	2,726
Meals	369	595
	<u>690,565</u>	<u>840,485</u>
EXCESS OF REVENUE OVER EXPENSES	<u>\$ —</u>	<u>\$ —</u>

Statement of Changes in Net Assets

For The Year Ended December 31, 2010

	Unrestricted Net Assets (Deficit)	Invested in Property and Equipment	2010	2009
NET ASSETS — BEGINNING OF YEAR	\$ 500	\$ —	\$ 500	\$ 500
Property and equipment purchases	(2,106)	2,106	—	—
Amortization of property and equipment	34,977	(34,977)	—	—
Amortization of deferred contributions — property and equipment	(34,275)	34,275	—	—
NET ASSETS — END OF YEAR	<u>\$ (904)</u>	<u>\$ 1,404</u>	<u>\$ 500</u>	<u>\$ 500</u>

ORGANIZATIONS

The following organizations have supported the Alberta Water Council through their generous in-kind contributions. These commitments have been instrumental in helping the Council undertake its work and are deeply appreciated. The Council also values the contributions from the many organizations that have been engaged behind the scenes and are too numerous to track.

Alberta Agriculture and Rural Development	Aquatera Utilities Inc.	Imperial Oil, Products and Chemicals Division
Alberta Association of Municipal Districts and Counties	ATCO Power Ltd.	Intensive Livestock Working Group
Alberta Beef Producers	Athabasca Watershed Council	Lesser Slave Watershed Council
Alberta Cattle Feeders' Association	Battle River Watershed Alliance	Métis Settlements General Council
Alberta Chamber of Resources	Beaver River Watershed Alliance	Milk River Watershed Council Canada
Alberta Conservation Association	Bow River Basin Council	Millar Western - Pulp Division
Alberta Energy	Bow River Irrigation District	Municipal District of Taber
Alberta Environment	Canadian Association of Petroleum Producers	North Saskatchewan Watershed Alliance
Alberta Environmental Network	Chemistry Industry Association of Canada	NOVA Chemicals
Alberta Forest Products Association	Canadian Petroleum Products Institute - Western Division	Oldman Watershed Council
Alberta Health and Wellness	Cenovus Energy Inc.	Penn West Energy Trust of Canada
Alberta Irrigation Projects Association	City of Brooks	Potato Growers of Alberta
Alberta Lake Management Society	City of Calgary	Red Deer River Watershed Alliance
Alberta Pulse Growers	City of Edmonton	Shell Canada Ltd.
Alberta Riparian Habitat Management Society - Cows and Fish	Clearwater County	Sierra Club of Canada, Prairie Chapter
Alberta Stewardship Network	Cochrane Environmental Action Committee	South East Alberta Watershed Alliance
Alberta Sustainable Resource Development	Crop Sector Working Group	South Peace Environmental Association
Alberta Transportation	Devon Canada	Special Areas Board
Alberta Urban Municipalities Association	Ducks Unlimited Canada	Suncor Energy
Alberta Water Research Institute	Encana Corporation	Sustainability Resources Ltd.
Alberta Wilderness Association	Energy Resources Conservation Board	Taber Irrigation District
Alberta Winter Wheat Producers Commission	Environmental Law Centre	Town of Okotoks
Agri-Environment Services Branch, Agriculture and Agri-Food Canada	Environment Canada	TransAlta Corporation
Aqually Environmental Consulting Ltd.	EPCOR Water Services	Trout Unlimited Canada - Alberta Chapter
	Eso Imperial Oil Resources	Water Conservation Trust of Canada
	Fish Habitat Conservation Collective	
	Highwood Water Management Planning - Public Advisory Committee	
	Hinton Wood Products Woodland - A Division of West Fraser Mills Ltd.	

OTHER RESOURCES

The Alberta Water Council's reports can be obtained from the Council's website or on request to Council staff. Other agencies and organizations have published materials that have been useful to the Council and may be of interest to readers. Some of these are noted below.

Alberta Water Council Documents

The following documents are available on the Alberta Water Council website at www.awchome.ca.

- *Consensus Decision-Making Toolkit* (2010), published with the Clean Air Strategic Alliance
- *Provincial Ecological Criteria for Healthy Aquatic Ecosystems: Recommendations from the Alberta Water Council* (2009)
- *Recommended Projects to Advance the Goal of Healthy Aquatic Ecosystems* (2009)
- *Recommendations for Improving Alberta's Water Allocation Transfer System* (2009)
- *Healthy Aquatic Ecosystems - A Working Definition* (2008)
- *Water for Life, Recommendations for Renewal* (2008)
- *Intra-Basin Water Movement: Major Principles and Recommendations* (2008)
- *Recommendations for Water Conservation, Efficiency and Productivity Sector Planning* (2008)
- *Strengthening Partnerships: A Shared Governance Framework for Water for Life Collaborative Partnership* (2008)
- *Recommendations for a New Alberta Wetland Policy* (2008)
- *Recommendations for an Alberta Wetland Policy Implementation Plan* (2008)
- *Recommendations for a Watershed Management Planning Framework for Alberta* (2008)
- *Intra-Basin Water Movement Inter-jurisdictional Research Report* (2008)
- *Water Conservation, Efficiency and Productivity: Principles, Definitions,*

Performance Measures and Environmental Indicators (2007)

- *Water Policy Issues and Gaps* (2007)
- *Review of Implementation Progress of Water for Life, 2006-2008* (2009)
- *Review of Implementation Progress of Water for Life, 2005-2006* (2007)
- *Review of Implementation Progress of Water for Life, 2004/2005* (2005)
- *2006-2009 Business Plan* (2006)
- *Water Research Strategy* (2006), published by the Alberta Science and Research Authority

Annual Reports

- *Alberta Water Council 2009 Annual Report*
- *Alberta Water Council 2008 Annual Report*
- *Alberta Water Council 2007 Annual Report*
- *Alberta Water Council 2005 - 2006 Annual Report*
- *Alberta Water Council 2004 - 2005 Annual Report*

Other Resources

Water for Life Strategy and Related Documents

A number of documents related to the *Water for Life* strategy are available online at www.waterforlife.gov.ab.ca/index.html.

Watershed Planning and Advisory Councils (see www.waterforlife.alberta.ca/543.html)

- Athabasca Watershed Council, www.athabascawatershedcouncil.org

- Battle River Watershed Alliance, www.battleriverwatershed.ca
- Beaver River Watershed Alliance, www.beaveriverwatershed.ca
- Bow River Basin Council, www.brbc.ab.ca
- Lesser Slave Watershed Council, www.lswc.ca
- Milk River Watershed Council Canada, www.milkriverwatershedcouncil.ca
- North Saskatchewan Watershed Alliance, www.nswa.ab.ca
- Oldman Watershed Council, www.oldmanbasin.org
- Red Deer River Watershed Alliance, www.rdrwa.ca
- South East Alberta Watershed Alliance, www.seawa.ca

Other Alberta Resources and Websites

- Alberta Stewardship Network, www.ab.stewardshipcanada.ca
- Alberta Water Research Institute, www.waterinstitute.ca



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